



September 10, 2013

Shannon Crake Lapsansky, Esq.  
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Suite 500, Riverside Commons  
575 Pierce Street  
Kingston, PA 18704  
Via e-mail: [crakelapsansky@pfslawyer.com](mailto:crakelapsansky@pfslawyer.com)

RE: Request for Advisory Opinion- Workforce Consultant Report

Dear Ms. Lapsansky,

The OOR received your request for an advisory opinion and the request is hereby denied. The request lacks some of the required information we require to assess whether or not to provide an advisory opinion. It does not state whether litigation is pending or whether the report at issue has been the subject of a request. Please see our guidelines:

<https://www.dced.state.pa.us/public/oor/ao/AdvisoryOpinions.pdf>

Advisory opinions generally address a class of records, like recordings of meetings or inmate photographs rather than a single, particular report commissioned by an agency so the guidance is more global, rather than limited to a very specific factual scenario.

Sincerely,

A handwritten signature in black ink, appearing to read "Dena Lefkowitz". The signature is fluid and cursive, with a large initial "D" and "L".

Dena Lefkowitz  
Chief Counsel